# INVESTOR PRESENTATION

**INTERNATIONAL GROUP ACTIVE IN TREASURY & BANKING SOFTWARE MARKET** 



## Index

Section 1	Executive Summary	3
Section 2	Group Presentation	5
Section 3	PITECO 3.1 Software and clients 3.2 Market info and trends	15 16 24
Section 4	JUNIPER 4.1 Software and clients 4.2 Market info	28 
Section 5	Listing on the Stock Exchange	37
Section 6	Financial Results	39

Key contacts \_\_\_\_\_44

section 1

## **Executive Summary**



### **Executive Summary**

PITECO GROUP is an important player active in treasury & banking software market. It is developing a challenging internationalization and diversification process, driven by two business lines:

 <u>PITECO Spa</u>, the leading Italian Software House for proprietary solutions to Corporate Cash Management and Financial Planning serving more than 600 large industrial groups active in a highly diversified number of business sectors (Banks and P.A. excluded)

PITECO has over **30 years** of market history and covers all different links on the software value chain: R&D, project, development, implementation, sales and assistance

PITECO provides **100% proprietary software: integrable** with ERP software (such as Oracle, SAP, Microsoft etc), **customizable** according to client needs and working in over **42 countries** 

2. JUNIPER PAYMENTS LLC, Software House, leader in USA with proprietary solutions for digital payment and clearing house services to approximately 3.300 American Banks, managing the settlement of Interbank financial flows (bank transfers and checks collection) for over 3 billions USD per day. It can be considered one of the largest US interbank networks

JUNIPER **was established in April 2017** to acquire the business assets from LeandingTools.com Inc., a US company active in this business since 2000

#### PITECO GROUP FINANCIAL STATEMENTS H1 2018:

- **Revenues:** € 9,0 million, +19% (H1 2017: € 7,6 million)
- EBITDA: € 3,3 million, +28% (H1 2017: € 2,5 million); EBITDA margin 36%
- **Pre-tax Profit:** € 2,5 million, +209% (H1 2017: € 0,8 million)
- **Net Profit:** € 2,2 million, +120% (H1 2017: € 1,0 million)
- **Operating cash flow:** € 5,5 million (61% Revenues)
- **Net Financial Position:** € 5,1 million (FY 2017: € 6,5 million)
- Net Financial Position including Put option: € 7,5 million (FY 2017: € 8,9 million)

On July 31, 2015, Piteco Spa has been **listed** on **AIM Italia Market** with a **Global Offering** amounting to  $\in$  16.5 million (of which  $\in$  5 million in Convertible Bonds).

On September 25, 2018, Piteco Spa has been **admitted** on the main market **(MTA)** 

section 2

## **Company Presentation**



### **Presentation of PITECO**

PITECO, which stands for "Pianificazione Tesoreria Computerizzata", has been **active for over 30 years** on the Italian market. It is the leading company in Italy for **design, development and implementation of solutions for treasury management** in terms of size, number of resources, range of services offered and managed customers

PITECO holds three operating locations (Milan, Padua and Rome) and more than **600 software installations.** Milan, the headquarter, coordinates the activities and hosts the customer care service

The company offers **four product families**. The first, **PITECO EVO**, presents an integrated solution for the management of corporate finance and consists of 17 different modules. The second, **CBC**, meets the requirements of efficient management of the workflows of companies towards national and international banks. The third, **MATCH.IT**, dedicated to analysis and matching of complex data flows The last, **AT.PRO**, designed for middle and back office management of securities portfolio

Software sales (15% of annual revenues) allows PITECO to generate significant recurring revenues from maintenance fees (50% of revenues, steadily increasing year by year) and services with high added value (35% of annual revenues). These features and the large customer base, spread over several industries and characterised by **very high retention** and the constant growth of the company (it acquires approx. 30 new clients per year on average, mainly medium to large companies), enable the company to record a remarkable **EBITDA** 

The potential market includes all industrial companies (no banks and no public administration) that consider treasury management important to oversee and enhance the treasury function in case they increase their revenues and need to track their cash flows



### **Presentation of JUNIPER**



Juniper Payments serves a specialized niche market of wholesale correspondent banking. The company is the market leader in this sector with **more than 3.300 banks and credit unions utilizing its online platform** software to transmit and receive daily transactions that total over \$3 billion. No other U.S. third-party service provider maintains connections to more financial institutions exception the U.S. Federal Reserve.

**SaaS Model**. All products and support are delivered as services over the Internet. The system is modular in design, so correspondents may add new modules to their product over time. These modules may then be enabled for all or for a sub-set of the end user financial institutions. This provides a highly customized and dynamic service to meet each customers specific requirements

Juniper's headquarters is in Wichita, Kansas (USA), with data center in Kansas and Nebraska. The company has 20 long tenured employees. Juniper is:

- Regulated as Technology Service Provider under FFIEC by U.S. Federal Banking Agencies;
- SSAE 16 Type II audited.

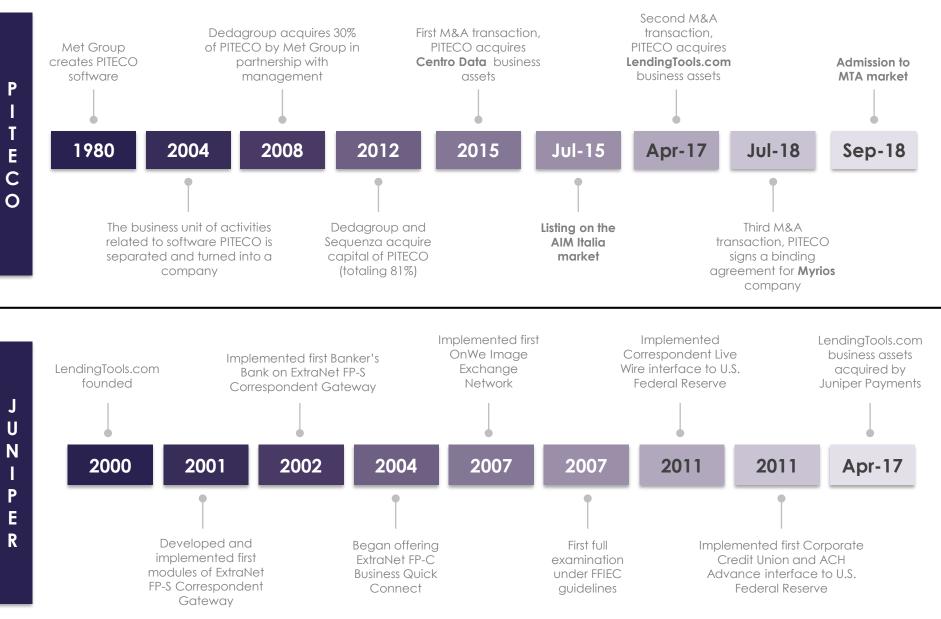
Juniper has:

- Private Data Centers with a fully mirrored Disaster Recovery site;
- 99,999% uptime since inception of company.

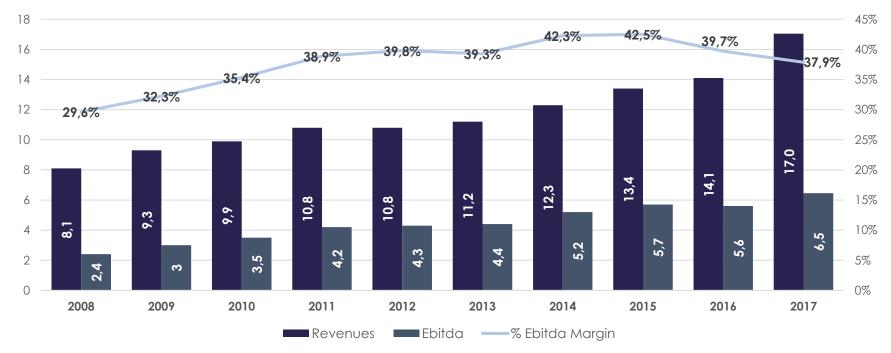
Juniper's **business model** is based on **recurring revenues.** 90% of annual revenues are based on "right to use" services by end-users via principal customer contracts. The remaining 10% is due to customization fees and technical advisory and support. An average contract lasts generally for about 5 years or more and the contracts have a **very high retention rate**.



## Storyline



#### **PITECO Group at a glance**



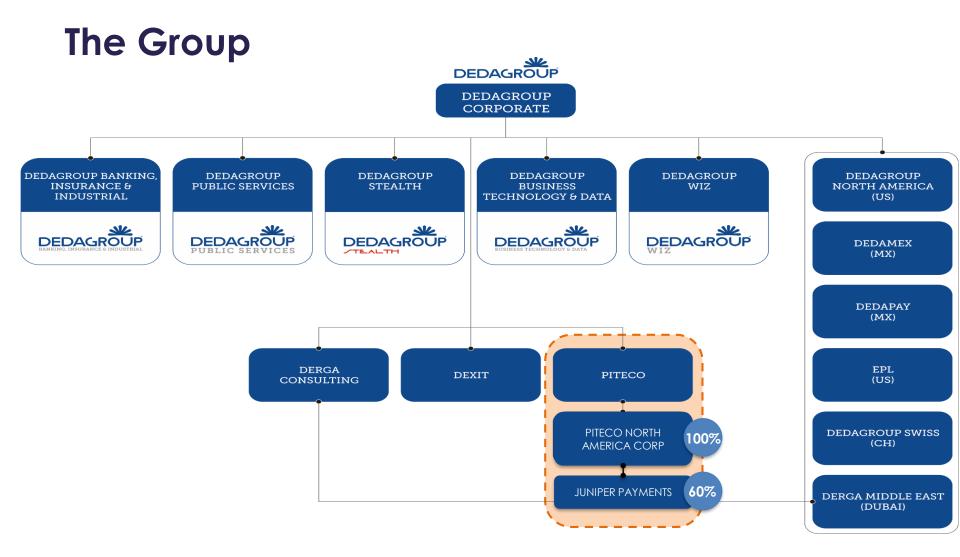
Financial Data 2008-2017 (€/m)

About **600 Corporate** clients for Cash Management and Financial Planning solutions in **42 different countries** 

About **3.300 financial institutions** clients for Banking solutions in **USA market** 

O Approximately 63% of revenues derives from recurring fees and it's continuously growing

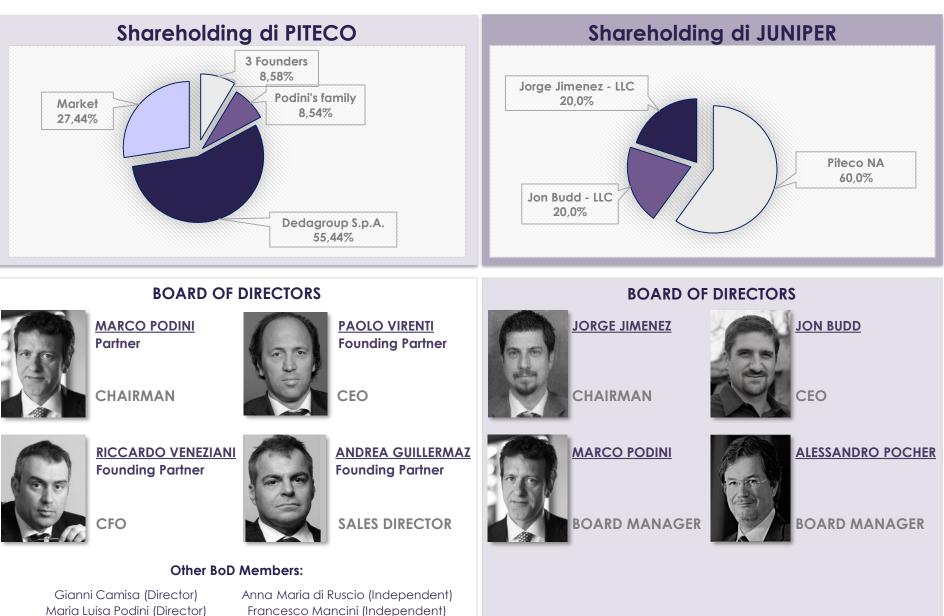
**105** employees in Italy (Milan, Rome, Padua) and USA (Kansas)



Piteco is part of DEDAGROUP, an important Italian company with strong IT competences. The group boasts a significant international presence in Europe, USA and South America.

Turn over group: 220 mln € Turn over USA: 25 MLN € Dedagroup people: + 1,600

### **Shareholding & Management**



## **Growth Drivers**

PITECO has identified a number of Growth Drivers during the IPO process:



- (1) New Large Clients: company results confirm the committed growth.
- (2) New Modules: PITECO will continue investing in R&D to offer other modules on top of the existing.
- (3) Acquisitions on the national market: PITECO has acquired the Business Assets from Centro Data.
- (4) Mid-Market: PITECO has developed a Cloud solution and a dedicated indirect sales force to broaden its offer into the Midmarket (companies with a turnover of € 50-100m).
- (5) New Market (USA): PITECO has acquired the Business Assets from LendingTools.com (USA Company).

## M&A activity Business Assets from LendingTools.com

The company acquired the **Business Assets from LendingTools.com Inc.** with effect from **7 April 2017**. LendingTools.com Inc. is the <u>leader in USA for digital payment services and clearing house</u> to approximately 3.300 American banks and manages the settlement of interbank financial flows (bank transfers and checks collection) for over 3 billion USD per day. It can be considered one of the largest US interbank networks.

This acquisition, interesting on stand alone bases considering its revenues, growth perspectives and profit margins, has even more value considering the future integration synergies with Piteco product portfolio and the related combined offer.

On top of this strategy, Piteco will be able to speed up the development of the US Corporates market with its Treasury solutions in a more effective way.

Equivalent	\$ 13 ml
- equity	\$ 3 ml
- debt (10 Y: 2,5%)	\$ 10 ml
Data 2016	
Turnover	\$ 5.0 ml
EBT (Earnings Before Tax)	\$ 1,75 ml
Employees	19



The Correspondent Technology Expert.

## M&A activity Business Assets from Centro Data

The company acquired the **Business Assets from Centro Data S.r.l.** with effect from **1 July 2015**. Centro Data S.r.l. is providing solutions for financial transactions reconciliation and complex data matching. (**MATCHIT software**).

This acquisition has allowed the company to add **new software modules** to its offer, in areas corresponding the current core business and about **50 new clients** mainly in areas not completely covered by the company, as insurance and consumer credit.

Equivalent	€ 1.085.000
- cash	55,3%
- debt	<b>23,9</b> %
- anticipated revenue	20,8%
Turnover 2016	€ 1.350.000
Number of Clients	50



section 3

## PITECO



section 3.1

## Software and clients



### **Client lifecycle**

The typical client lifecycle consists mainly of 3 phases:



<u>Acquisition</u>: first project phase concludes the process with the sale of PITECO software and customization to client's needs. The average value of a typical contract is **€65.000** (€35.000 for software and  $\in$  30.000 for advisory)

#### 



<u>Maintenance</u>: recurrent annual maintenance fee, on average €11.000 (showing steady growth and inflation linked) and invoiced in advance



**Upgrading**: additional cross-selling of the current **20 software modules** which are part of total PITECO offer. The upgrading leads to a constant increase in the average annual maintenance fee

### PITECO Evo: integrated with 17 modules

**PITECO Evo** is a platform dedicated to an integration of corporate finances to the most widespread ERPs. The 17 module offer is illustrated below:

	BASE-CASH MANAGEMENT	Cash Management, Credit management and sensitivity analysis.	
	HOME BANKING	Automatic reconciliation of banking transactions.	
CASH	MANAGEMENT SALES STORES	Management of banking transactions per sales store, both in an accounting and forecasting.	
MANAGEMENT	CUSTOMER CASH ALLOCATION	Collection of customer invoices in the accounting system.	
	ELECTRONIC CASH RECEIPTS	Active management of electronic cash receipts.	
	TRADE PAYABLES	Accounting and financial process management for payments to suppliers.	
SOURCES AND	FINANCING & DEPOSITS	Analysis of accounts receivables, deposits towards clients or intercompany and sensitivity.	
APPLICATION OF FUNDS	MORTGAGE & LEASING	Mortgages and lending management with amortisation schedule and control of payments.	
OF FUNDS	FACTORING	Credit management.	
	LINE OF CREDIT	Credit management for personal details, type of use and cost, and calculation of commission.	
FINANCIAL	SURETIES	Management of various types of commitment and guarantee (bond, derivatives, contracts)	
CONTROL AND	LETTERS OF CREDIT	Import-export documentary credit management.	
RISK MANAGEMENT	FINANCIAL RISK MANAGEMENT	Management of currency and exchange rate risk of hedging operations.	
	FINANCE INTELLIGENCE	Data extraction tool for fueling of external data warehouses.	
	GLOBAL FINANCIAL REPORTING	Advanced tool for management of the financial reporting.	
ECONOMIC & FINANCIAL	CASH POOLING & IN HOUSE BANKING	Management of the different centralisation structures, including mixed assessment scenarios.	
PLANNING	ECONOMIC-FINANCIAL FORECASTING	Integrated capabilities for the forecasting of short- and medium-/long- term management	

### **Corporate Banking Communication CBC**

Corporate Banking Communication (CBC) is PITECO's proposal to companies for efficient workflow management towards national and international banks.

The use of CBC allows:

Complete automation of authorisation workflows	<ul> <li>Compliance with procedures and business organisation</li> <li>Streamlining of the traditional authorisation procedures</li> <li>Improving the time required for the collection of authorisations in complex structures</li> <li>Using modern communications and authorisation systems</li> </ul>
Safe management of workflows	<ul> <li>Centralisation in a single system for authorisation procedures of banking arrangements (payments, electronic bill payment and presentment etc)</li> <li>Storage in a single database of all workflows transmitted (L.262)</li> <li>Secure workflow submission to the banking system</li> <li>Use of digital signature on workflows</li> </ul>
Independence from remote banking	<ul> <li>Connectors with Remote Banking for the workflows automation that need to be sent</li> <li>Connectors with the Swift network using SWIFT Service Bureau LITE to send or receive workflows.</li> </ul>

Available on the

App Store

Google play

Piteco

#### MATCH.IT

MATCH.IT is PITECO's proposal for efficient management of analysis and matching of complex data flows based on flexible matching criteria in automation.

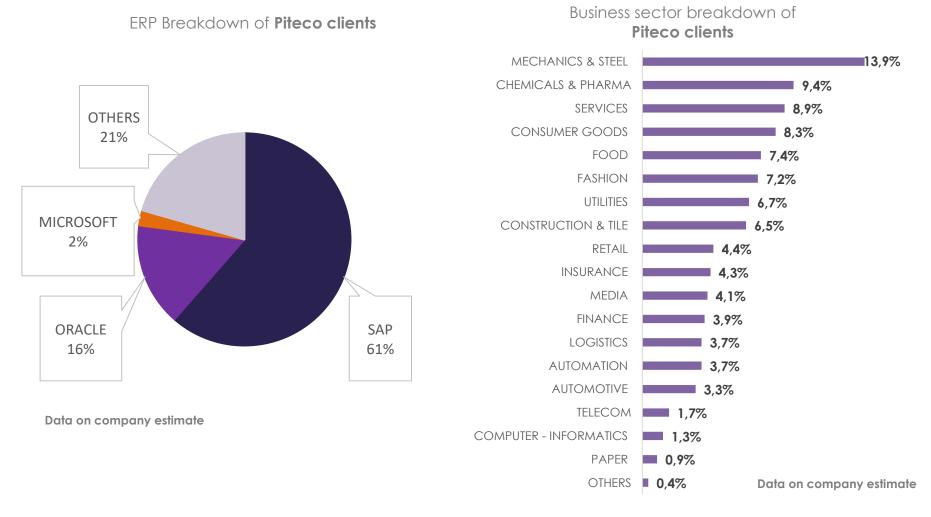
Features and key benefits:

Technical and functional environment	<ul> <li>Semantic analysis of unstructured sequence of data.</li> <li>Guided acquisition, transformation and data upload for dynamic data flow treatment.</li> <li>Validation rules freely settable</li> <li>Learning curve allowing the system to improve data matching results.</li> <li>User friendly setup.</li> </ul>
Flexibility	<ul> <li>Multiple payment disposals vs invoices/credit notes for GDO suppliers;</li> <li>Broker account statements vs issued insurance policies;</li> <li>Long/short term loans collection vs financing practices for Consumer Credit;</li> <li>Corporate billing vs collective collection for Multiutility;</li> <li>Front and back end data reconciliation for e-Commerce</li> </ul>
Better performance	<ul> <li>Reduction of operational costs.</li> <li>Qualitative improvement of controls.</li> <li>Flexibility and optimization of resources.</li> <li>Improvement of traceability.</li> </ul>

#### AT.PRO

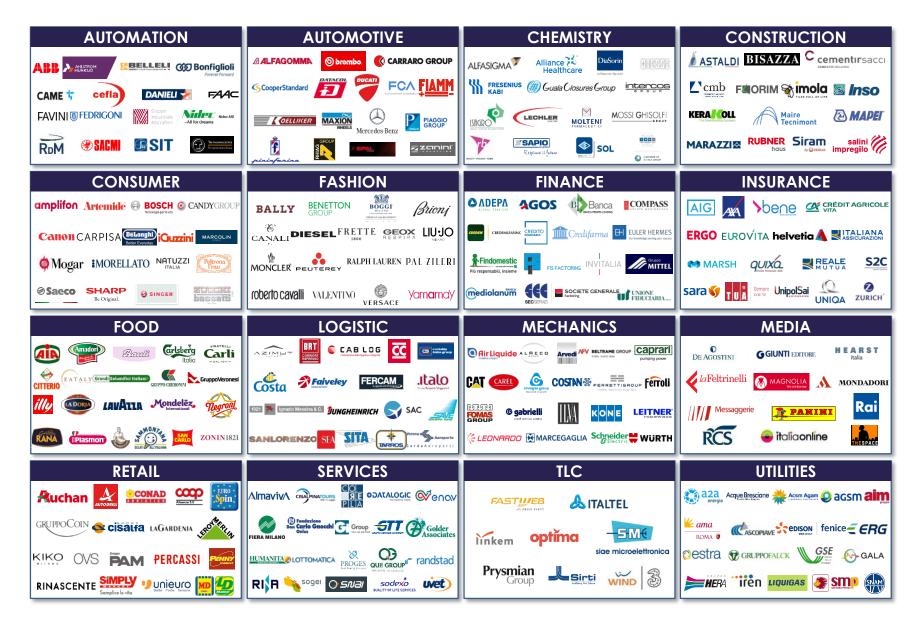
Middle and back-office management	<ul> <li>Platform dedicated to middle and back office management related to securities portfolio. The securities are managed by financial characteristics and accounting targets.</li> </ul>
Portfolio organization	<ul> <li>The securities are grouped in order to financial and management requirements.</li> </ul>
Accounting	<ul> <li>Accounting of securities transactions and related flows</li> </ul>
Enhancement by standard methodologies	<ul> <li>Portfolios and single assets are set according to both management and tax rules (civil, tax, market-to-market, fair value, IAS/IFRS).</li> </ul>
Profitability analysis and performances	<ul> <li>Ability to perform profitability analysis and simulations oriented to decisional management.</li> </ul>
Standard and non- standard reporting	<ul> <li>Reporting on user friendly Excel files. Possibility to add new reporting templates.</li> </ul>

### **PITECO clients**



- PITECO currently counts more than 600 clients well-distributed across all industries
- 100% of PITECO's clients already employ a management software (ERP)
- The three main management software tools (SAP, Oracle and Microsoft) count for approximately 80%

### **Examples of Clients**



section 3.2

## Market info and trends



#### Market sub-segments: management application software

#### SOFTWARE MARKET: € 6,2 billion

#### SYSTEM SOFTWARE

Software which guarantees basic functions (operative systems, e.g. MAC OS or Windows)

#### INFRASTRUCTURE SOFTWARE

Set of programs that act as intermediaries between different applications and software components Programs used for office automation (e.g. Word, Excel), particular professional needs and assets

**APPLICATION SOFTWARE** 

(e.g. the treasury, warehouse management), creation of software, and optimisation of <u>computer processes</u>.

#### MANAGEMENT APPLICATION SOFTWARE: € 4,5 billion



#### Future growth of the Treasury Management Systems industry

At this point we may say that TMS industry has only just begun to grow...

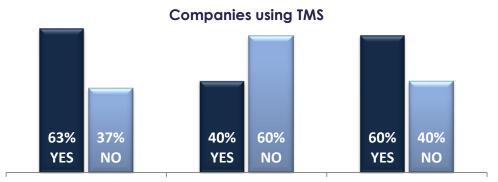
...As revealed by the latest survey published by Bloomberg in April 2016, **only 51% of the surveyed companies** already uses a Software to manage their Treasury (TMS).

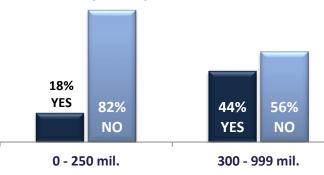
Geographically analyzing this data we can notice a substantial maturity of the European market (63% uses TMS) in comparison to the North American one (only 40% uses TMS).

Analyzing the TMS spreading by the corporates revenue size, we still observe a very low penetration in **companies with turnover <\$1 million:** only **18%** in companies with less revenue then \$ 250 mil and only **44%** in those up to \$999 mil.

#### **Companies using TMS**







#### TMS use per corporate revenue size

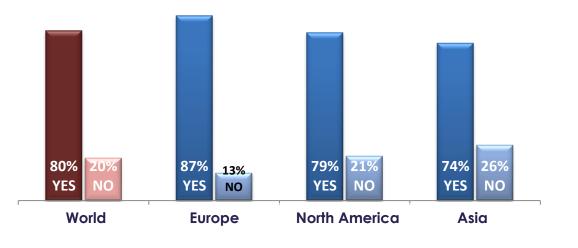
### **Current trends in the TMS industry**

#### Corporates question when selecting a TMS

#### 1. Specific Software or an ERP module?

To date, companies believe **it's** strategic to use a specific software dedicated to Treasury (80%). Less popular is the approach of using or even adapting a module incorporated in companies' ERP (only 20% of companies).

#### Use of specific software in Treasury

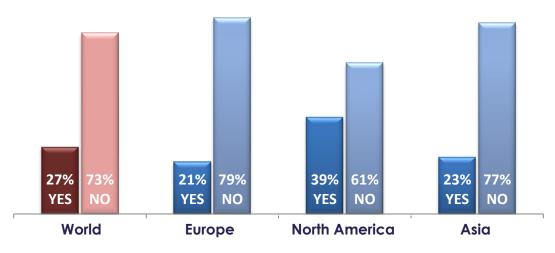


#### 2. Cloud or not?

The trend to use a Treasury software via **Cloud platform** is growing over time, although up **to date only 27%** of the surveyed companies are actually using it.

However, there is a higher penetration in the **US market**, where already 39% of the implementations is in cloud mode.

#### TMS in Cloud



section 4

## JUNIPER



section 4.1

## Software and clients



### Client life cycle

The typical client life cycle consists mainly of 3 phases:



**Sales:** Process includes contracts that establish a recurring revenue annuity for services with correspondent customer as a subscription to utilize the software for its respondents. Additional contract revenue derives from one-time up-front purchase, implementation and integration fees associated with contract.

The lifetime renewal rate for customer contracts is nearly **85%** 



**<u>Maintenance</u>**: Monthly subscription billing provides recurring revenue for the duration of the contract period, which automatically renews.



**Enhancements**: Customers often purchase a subset of total Gateway offering in initial phase of implementation followed by purchase and implementation of additional modules over the contract period. This process included additional one-time purchase/implementation fees. Additionally, custom programming services are utilized to facilitate correspondent customer operational or market differentiation needs.

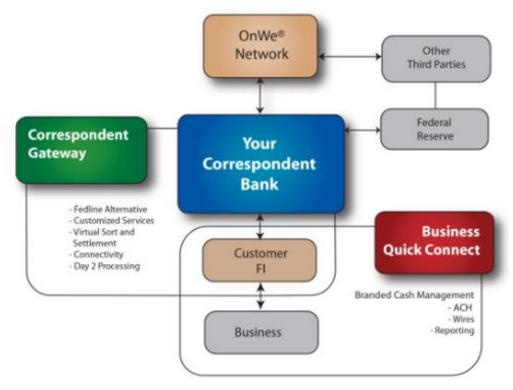
Multi-year contracts with automatic renewal

### Juniper's product families

The company offers two product families:

The first, **ExtraNet FP-S**, enables correspondent institutions to provide all payments, reporting and communications necessary to simultaneously serve as the sole aggregation and settlement point for large numbers of respondent institutions. This online gateway receives transactions and data from core processing systems, the U.S. Federal Reserve and other third-party providers to streamline and automate the entire correspondent service delivery process.

The second, **ExtraNet FP-C**, provides an internet based platform for business ACH origination and wire transfers. This service is sold to community financial institutions as a basic platform to enable electronic payments for their business customers.



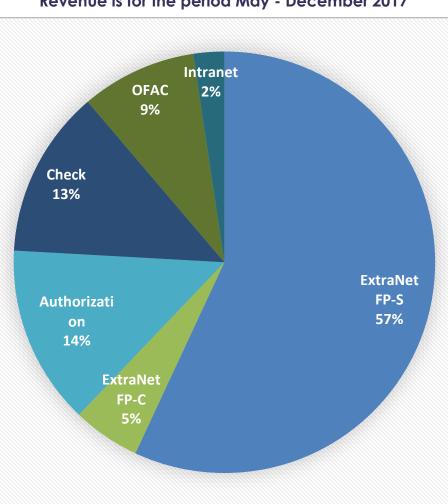
### ExtraNet FP-S Correspondent Gateway

	ExtraNet FP-S Base System	Security, content and user experience management,	
Administration and	Archival	Transaction retention and download	
Control	Authentication	Extensive multi-factor validation including biometric scanning	
	Secure File Management	Secure upload and transmission of files/documents	
	ACH Advance	Automated delivery/transmission to ACH Operator	
	ACH Entry/Management	Origination/upload/validation/processing of ACH and auto-origination of files per pre-defined schedules	
	International ACH - IAT	Origination of ACH transactions to US FedGlobal	
	Domestic Wires – Live Wire	Automated wire transfers to/from US Federal Reserve	
	Domestic Wires Entry	Origination/upload/validation of US wires	
Payments Origination Transmission and Settlement	Domestic Wires – FR-ETA	Origination/validation of US Electronic Tax wires	
	International FX	Interfaces to various FX providers for foreign wires and currency	
	Check Image Returns	Create check image returns from receipt files	
	Check Adjustments	Online entry of check image correction adjustments	
	Account to Account Transfers	Direct transfers between respondents	
	Fed Funds/EBA Management	Online display/entry of overnight investment orders	
	Vault Cash Orders	Online entry of domestic branch cash orders	
	Foreign Currency Orders	Online orders buy/sell foreign currency, travelers checks, drafts, cash letters, collections,	
ExtraNet CL	OnWe <sup>©</sup> Clearing Network	Check image direct exchange between respondents	
ExtraNet FT	Secure File Transfer	Validation/transmission of check image files	
	OFAC Scanning	Immediate validation of ACH/Wires against US Treasury lists	
Pick Management	ACH Risk Management	Limits and reporting for ACH origination files	
Risk Managment	Wire Risk Management	Limits and reporting for Wire transfers	
	Trend Analytics ACH/Wires	Multi-day trend analysis for transactions/files	
	Account Inquiry	Balance and transaction listing with core interface	
	Real Time Interface	Immediate cash position of intra-day activity	
Poporting and Audit	Report File Delivery	Unlimited report delivery classes - online/download	
Reporting and Audit	Loan Payment/Advance	Submit and report payment and advance requests	
	Credit Card Payment	Submit and report end user credit card payments	
	Audit Trail	Complete tracking and reporting of every user action	

#### ExtraNet FP-C Business Quick Connect

Administration and Control	<ul> <li>Internet based platform for community financial institutions to business customers</li> <li>Modular structure and control available at multiple levels</li> <li>Includes multi-factor authentication and user level permissions and limits</li> <li>Operates as a stand alone offering or integrated into Juniper's FP-S transaction flow</li> </ul>
Payments and Compliance	<ul> <li>Business customer entry level program for Automated Clearing House (ACH) and wire transfer payments</li> <li>Facilitates one-time payments, templates for repetitive payments and upload of formatted payment files from other systems</li> <li>Integrated Office of Foreign Asset Control (OFAC) scanning for compliance with regulations</li> </ul>
Reporting and Audit	<ul> <li>Complete tracking of all activity in Audit Trail reports with multiple search options</li> <li>Report delivery to business customer level also included</li> <li>Account balance data available via BAI file import</li> </ul>

#### **Juniper clients**



Sales Breakdown by product. Revenue is for the period May - December 2017

#### **Example of clients**



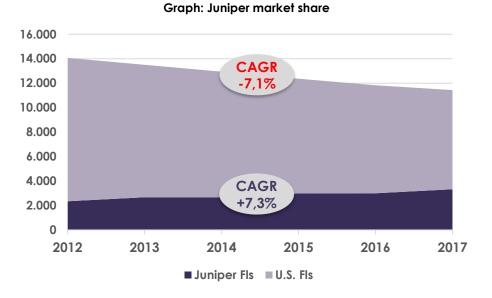
section 4.2

## Market info



## Juniper market

- Juniper serves more than 3.300 banks and credit unions utilizing its online platform software to transmit and receive daily transactions that total over \$3 billion..
- Juniper's market share has been growing steadily since 2012 both in value and in comparison with the competitors.
- The business model is based on recurring fees. About 90% of the turnover is generated by license agreements and only 10% by customization services sales, advice and support. The contracts have an average duration of 5 years with an high customer retention rate.



Fons: FDIC and NCUA annual summaries 2012 – Q3 2017 (FDIC), Q2 2017 (NCUA)

Totale Bank Industry Assets	\$17,2 trillion
JP Morgan Chase Total Assets Wells Fargo Bank Total Assets Bank of America Total Assets Citibank Total Assets	\$2,1 trillion \$1,7 trillion \$1,6 trillion \$1,4 trillion
Number of institutions Average asset size Median asset size	5.733 \$1,8 billion \$201 million
% of institutions with \$25 million or less in total assets	3%
% of institutions with \$100 million or more in total assets	77%

Fonte: FDIC Q3 2017

Total Credit Union Industri Assets	\$1,3 trillion
Navy Federal CU Total Assets State Employees' FCU Total Assets Pentagon FCU Total Assets Boeing Employees CU Total Assets SchoolsFirst Total Assets The Golden 1 Total Assets First Technology Total Assets	\$83,7 billion \$37,1 billion \$22,8 billion \$17,6 billion \$13,9 billion \$11,3 billion \$11,1 billion
Number of institutions Average asset size Median asset size	5,589 \$204 million \$30 million
% of institutions with \$25 million or less in total assets	45%
% of institutions with \$100 million or more in total assets	27%

**Fons:** NCUA Q2 2017

section 5

## Listing on the Stock Exchange



## Listing on the Stock Exchange

Trading of the ordinary PITECO shares and of the Convertible Bond "Piteco Convertible 4.50% 2015-2020" on the Stock Exchange formally started on 31 July 2015. Following are the basic data of the two issued instruments:

Stock		Convertible Bond	
ISIN code	IT0004997984	ISIN code	IT0005119083
IPO value	€ 3,30	lssued	€ 5 mln
Value at Sept. 27, 2018	€ 4,80	Coupon	4,5%
Capital Raised on IPO	€ 11,5 mln	Maturity	2015-2020
Market Cap at Sept. 27, 2018	€ 88,4 mln	Strike price	€ 4,20





section 6

### Financial Results IAS-IFRS



### Income Statement H1 2018/2017

PROFIT AND LOSS	H1 2018	% on	H1	% on	2018/	97 10/17
		turnover	2017	turnover	2017	% 18/17
Net Sales Revenues	8.831	97,7%	7.391	97,4%	1.440	19,5%
Other Revenues	200	2,2%	191	2,5%	9	4,7%
Work in Progress (change)	6	0,1%	8	0,1%	-2	-25,0%
TURNOVER	9.037	100,0%	7.590	100,0%	1.447	1 <b>9</b> ,1%
Raw Materials	161	1,8%	95	1,3%	66	69,5%
Services	1.620	17,9%	1.342	17,7%	278	20,7%
Personnel Costs	3.920	43,4%	3.585	47,2%	335	9,3%
Other Costs	15	0,2%	33	0,4%	-18	-54,5%
TOTAL OPERATING COST	5.716	63,3%	5.055	66,6%	661	13,1%
EBITDA	3.321	36,7%	2.535	33,4%	786	31,0%
Depreciation and Amortization	801	8,9%	616	8,1%	185	30,0%
EBIT	2.520	<b>27,9%</b>	1.919	25,3%	601	31,3%
Financial Incomes (Costs)	-132	-1,5%	-243	-3,2%	111	-45,7%
Forex Gains (Losses)	255	2,8%	-640	-8,4%	895	-139,8%
Non recurring Incomes (Costs)	-121	-1,3%	-217	-2,9%	96	-44,2%
EBT	2.522	<b>27,9%</b>	819	10,8%	1.703	<b>207,9%</b>
Тах	308	3,4%	-187	-2,5%	495	-264,7%
NET PROFIT (Loss)	2.214	24,5%	1.006	13,3%	1.208	1 <b>20</b> ,1%

**TURNOVER (Total Revenues)** highlighted an increase of 19%, mostly generated by the Juniper acquisition and increase in recurring fees.

**EBITDA** amounted to  $\in$  3,3 million (37% of revenues) +31% compared to H1 2017. Increase in Operating Costs is limited to a 13% compared to H1 2017 and benefits from the full contribution of the subsidiary Juniper Payments.

**EBT** amounted to  $\in$  2,5 million, +208% compared to H1 2017.

Net Profit amounted to € 2,2 million, +120% compared to H1 2017. Confirm the tax benefits deriving from the subjection of a large part of the revenues to the "Patent Box" tax regime.

### Balance Sheet H1 2018/2017

BALANCE SHEET	H1 2018	FY2017	changes
Work in progress	144	103	41
Trade credits	5.149	3.993	1.156
Tax Credits	11	42	-31
Other current credits	553	234	319
(A) Current Assets	5.857	4.372	1.485
Accounts payable	1.262	746	516
Tax Debts	385	295	90
Other current Debts	5.782	2.445	3.337
(B) Current Liabilities	7.429	3.486	3.943
(A-B) Net Working Capital	-1.572	886	-2.458
Tangible Assets	1.470	1.486	-16
Intangible Assets	36.982	37.416	-434
Financial Assets	19	28	-9
Tax Accounts	493	418	75
(C) Non Current Assets	38.964	39.348	-384
Severance pay and other funds	1.167	1.179	-12
Other non current Funds	49	46	3
Deferred Tax	203	141	62
(D) Non Current Liabilities	1.419	1.366	53
(NWC+C-D) Net Invested Capital	35.973	38.868	-2.895
Share Capital	18.155	18.155	0
Reserves	6.279	5.933	346
Profit (loss) previous years + reserves FTA/IAS	1.851	2.443	-592
Profit (loss) of the year	2.214	3.385	-1.171
(E) Total Equity	28.499	29.916	-1.417
Cash and Deposits	6.147	5.154	993
Bank Debts within 12 months	1.126	1.133	-7
Debts to other lenders	1.254	1.192	62
Convertible Bond	4.712	4.658	54
Bank Debts over 12 months	4.148	4.696	-548
Other non current Debts	2.381	2.427	-46
(NFP) Net Financial Position (E+NFP) Total Sources	7.474 35.973	8.952 38.868	-1.478 -2.895

### Net Financial Position H1 2018/ FY2017

NET FINANCIAL POSITION	H1 2018	FY 2017	changes	% ch.
Cash, Deposits and equivalents	6.147	5.154	993	1 <b>9</b> ,3%
Bank Debts within 12 months	-1.126	-1.133	7	-0,6%
Debts to other lenders within 12 months	-1.254	-1.192	-62	0,0%
Current Financial Position	-2.380	-2.325	-55	2,4%
Current NET Financial Position	3.767	2.829	938	33,2%
Bank Debts over 12 months	-4.148	-4.696	548	-11,7%
Other non current Debts over 12 months	-2.381	-2.427	46	-1,9%
Debts to other lenders over 12 months	-4.712	-4.658	-54	1,2%
Non Current Financial Position	-11.241	-11.781	540	-4,6%
Net Financial Position	-7.474	-8.952	1.478	-16,5%
Net Financial Position (no PUT)	-5.093	-6.525	1.432	-21,9%

The Net Financial Position is also exposed in the version that excludes the PUT option for the purchase of the remaining 40% of Juniper Payments LLC .

#### Cash Flow Statement H1 2018/2017

CASH FLOW STATEMENT	H1 2018	H 2017
EBIT	2.520	1.919
Extraordinary and Forex Gain/Loss	134	-857
NOPAT	2.654	1.062
Depreciation and amortization	784	474
Total changes N.W.C.	2.093	2.192
Total changes in funds	5	-21
Operating Cash Flow	5.536	3.707
% on Sales	61,3%	48,8%
% on Ebitda	166,7%	146,2%
Сарех	-325	-9.208
Free Cash Flow to Firm	5.211	-5.501
Interest paid	-67	-80
Free Cash Flow Before Debt Repairment	5.144	-5.581
Loan Repairment	-550	5.495
Equity changes	-3.601	-2.892
Free Cash Flow to Equity	993	-2.978
Cash beginning of the period	5.153	10.870
Cash at the end of the period	6.147	7.892



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